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FY27 BOARD OF GOVERNORS

Monday, June 8, 2026, 8:30 AM – 10:30 AM (EDT)

Hilton Orlando, Orlando, Florida

6001 Destination Parkway – Room Lake Mizell

FINAL MINUTES

Attendance during the open session was as follows:

Board of Governors

President: Janis Terpenney

Governors: Carlos Beatty, Jr., Alisa Clyne, Nicole Kaufman Dyess, Daniel Kearney, Bill King*, Nelia Mazula, Victoria Risinger, Parisa Saboori, Kevin Scott Smith, Bob Stakenborghs, Lester Su

Executive Director/CEO: Thomas Costabile

Other Officers

Senior Vice Presidents/Elects: Bryan Lewis, Section Engagement
Twish Mehta, Student & Early Career Development
Pierre Larochelle, Public Affairs & Outreach
Thomas Lavertu, Technical & Engineering Communities
Suzanne McKillop, Standards & Certification

Secretary/Treasurer: Jennifer Jewers Bowlin

General Counsel: John Delli Venneri, Esq.

Chief Financial Officer: William Garofalo

Assistant Secretary: Allian Pratt

Governors-Elects: Oscar Barton, Jr., Amy Betz (absent), Cameron Martin, Brian Webster

Guests

Richard Benson	Old Guard Committee
Charbel Bou Mosleh	ASME Scholarship Committee
Brandon Graham	BOG ECLIPSE Member
Susan Ipri-Brown	President, 2024-2025
Tom Kurfess	President, 2023-2024
Rick Marboe	Governor, 2020-2023*
Karen Ohland	President, 2022-2023
Vickie Rockwell	President, 2011-2012
Keith Roe	President, 2016-2017
Sue Skemp	President, 2002-2003
Bob Sims	President, 2014-2015
Callie Tourigney	Nominating Committee/VOLT Past Chair
Stephen Vasconi	Nominating Committee
Tom Vogan	Former SVP, S&C*

Staff

Iana Aranda	Sr. Director, Engineering Global Development*
Mandi Bergenfeld	Enterprise Tech Trainer & Support Manager
RuthAnn Bigley	Manager, Governance Programs
Keith Bloesch	Chief Information Officer
Susie Cabanas	Manager, Global Alliances & Board Operations
Chris Cantrell	Sr. Managing Director, Standards Engineering Services*
Chandra Clouden	Chief Human Resources Officer
Meredith Jones	Chief Revenue Officer
Israr Kabir	Director, Emerging Technologies
Phyllis Klasky	Director, Events Management
Drew Lentz	Senior Director, Membership*
Andrea Mahoney	Managing Director, Marketing & Digital Operations*
Andrea Mess	Managing Director, Talent Management & Strategy
Tom Meehan	Controller
Steven Papaganeres	Managing Director, Finance
Jeff Patterson	Chief Operating Officer
Christine Reilley	Senior Managing Director, IP Strategy
Karen Russo	Managing Director, Strategic Communications
Anand Sethupathy	Chief Strategy Officer
Luwisa Smart-Rivas	Coordinator, Constituent Engagement & Experience
David Soukup	Managing Director, Governance
Tracy Wilson	Executive Assistant, Executive Office

* *Virtual*

** *Part-time Attendance*

1. Opening of Meeting

- 1.1 Call to Order: On June 8, 2026, a meeting of the FY27 Board of Governors of the American Society of Mechanical Engineers was held at the Hilton Orlando in Orlando, Florida and simultaneously via the Teams application. A quorum was present, and the meeting was called to order by Past President Su at 8:32 AM EDT.
- 1.2 Adoption of the Agenda: On motion made and seconded, the Board unanimously voted to adopt the agenda as circulated on May 29, 2026.
- 1.3 Announcement: Lester Su announced that it was his honor to turn the Presidential gavel over to ASME's President for FY27, Janis Terpenney.
- 1.4 President's Remarks: President Terpenney thanked the attendees and stated that it is an honor to serve as the 145th President of ASME. She noted her excitement for the year ahead and for working with staff, Board members, and volunteers.

She announced that Jen Jewers Bowlin was elected Secretary/Treasurer, with Twish Mehta serving as interim SVP for SECD. Additional FY27 appointments include Executive Committee members Bill King, Carlos Beatty, and Dan Kearney; Audit Committee members Lester Su, Scott Smith, and Bob Stakenborghs; and Victoria Risinger as first-year governor for EDESC.

- 1.5 Executive Director/CEO's Remarks: Mr. Costabile congratulated President Terpenney and looks forward to the year ahead. Along with volunteers and staff, ASME will continue to develop programs and ensure continuity and commencing several new initiatives. He welcomed Alisa Clyne, Victoria Risinger, Bob Stakenborghs and Daniel Kearney as the incoming class of Governors in FY27. He acknowledged Sarah Sant 'Anna, the FY27 ECLIPSE member, who was unable to attend the meeting. He also welcomed the new Governor-Nominees, Oscar Barton, Jr., Brian Webster, and Cameron Martin. Governor-Nominee Amy Betz was unable to attend but she mentioned during her call with Mr. Costabile that she was excited for her new role. Mr. Costabile continued by welcoming Jen Jewers Bowlin as the new Secretary/Treasurer, the Senior Vice Presidents: Suzanne McKillop for S&C; Bryan Lewis for SES; and Twish Mehta for taking over as Interim SVP for SECD.

FY26 was another interesting year for the world and ASME. Wars continued to cause disruption and in March the global investment community experienced a wild ride. The ASME investment portfolio dropped 5% in a 30-day period but we monitored the situation and stayed focused. We pivoted and with the steady path that we took, the portfolio gained 5.7% in April and 2.9% in May. Year to date the portfolio is up 15%.

During Saturday's meeting, the five strategic priorities were discussed: Customer Experience, Product Portfolio Management, Digital Transformation, Workforce Transformation and Financial & Business Acumen. The FY27/FY28 Business Plan and Budget was presented including the strategic imperative, enterprise response and strategic posture. Mr. Costabile also provided an update on the adaption and use of AI by ASME by reviewing the Co-Pilot Usage which included the number of users, user adoption, user adoption by App and number of prompts per user.

To conclude, Mr. Costabile briefly reviewed today's agenda and once again thanked everyone for attending.

2. Open Session Agenda Items

- 2.1 Governor-Nominees, SVP, S&C Introductions: BOG Governor-Nominees Oscar Barton, Cameron Martin and Brian Webster; Secretary/Treasurer Jennifer Jewers Bowlin; Interim Senior Vice President for SECD Twish Mehta; SVP for SES Bryan Lewis; and SVP for S&C Suzanne McKillop introduced themselves. They look forward to the year ahead and expressed gratitude for their new positions. The new BOG ECLIPSE member, Sarah Sant'Anna, was unable to attend the meeting.
- 2.2 Code of Ethics/AI: Lester Su referenced prior discussions held in January, March, and April regarding the Society's Code of Ethics and the implications of generative AI. Consideration has been given to whether ASME should issue a new statement on AI and revise the Code of Ethics. A proposal was presented to develop an AI statement focused on education and accuracy assessment, with the potential to incorporate a version of this into the Code of Ethics.

AI advancements are driven by increased data scale, and with generative AI now widespread, it is expected to continue growing. While AI enhances engineering productivity, engineers remain accountable for outcomes, raising considerations around responsibility and alignment with current ethical standards.

Further observations noted that AI comes with uncertainties that engineers need to recognize. While many of these issues are like those in existing tools, the difficulty in measuring and predicting AI behavior may introduce some new ethical considerations compared to traditional engineering methods.

A proposal was presented to issue an AI statement that takes an optimistic view of adoption while emphasizing the need for engineers to understand and address AI limitations, errors, and uncertainties. It was further noted that engineers should remain up to date on AI developments and related tools. (Minutes Appendix 2.2)

- 2.3 Membership: Drew Lentz shared an update on ASME's membership strategy, focusing on a shift toward a clearer, outcome-based value proposition built around community, skills development, and professional impact. It noted that current messaging and benefits can feel overwhelming, so efforts are being made to simplify things and focus on important outcomes that echo with different member groups. Messaging tests showed that priorities vary by audience, and examples from organizations like PMI and SHRM highlighted the importance of tying value closely to career growth and professional success.

The presentation also covered member engagement trends, including a sharp drop-off in digital engagement after onboarding and low website login rates. This signifies a need for stronger onboarding, better personalization, and clearer ways for members to stay involved. Next steps include redefining ASME's value proposition, building a framework to guide members from participation to advocacy, and identifying targeted ways to strengthen connection and long-term retention.

The presentation will be recorded and a link to the recording will be provided to the Board of Governors and SVPs.

- 2.4 BOG Planning Meeting Update: Anand Sethupathy updated the members on the upcoming ASME Board of Governors Annual Planning Meeting in Seattle on July 12–14. The program will kick off with introductions between Board members and SVPs. Discussions over the following days will cover long-term strategy, standards and IP strategy, and findings from a customer discovery project involving over 500 participants, including how engineering workflows are evolving with AI.

Additional sessions will focus on future opportunities in content digitization, next-generation standards and IP, and the broader impact of AI on industry and energy demand. Time will be allotted for discussion and breakout sessions.

The final day will focus on aligning a forward-looking vision and action plan, including discussions on international priorities. The meeting will end with an outside industry partner perspective to talk about what immersive engagement looks like and what an immersive relationship with ASME looks like, followed by a tour of the Boeing manufacturing facility and dinner.

3. New Business

No new business was presented.

4. Open Session Information Items

- 4.1 Dates of Future Meetings for FY26 Board of Governors

DATE	DAY	TIME	LOCATION
July 12, 2026	Sunday	3:00 pm – 5:00 pm	Seattle, Washington
July 13, 2026	Monday	9:00 am – 5:00 pm	Seattle, Washington
July 14, 2026	Tuesday	9:00 am – 5:00 pm	Seattle, Washington
Aug 31-Sep 6, 2026	Monday-Sunday	TBD	Delhi/Chennai, India
November 8, 2026	Sunday	TBD	Vancouver, BC, Canada

*FY27 Board of Governors

5. Adjournment

The Monday, June 8, 2026 meeting adjourned at 10:25 AM EDT.



Jennifer Jewers Bowlin
Secretary/Treasurer

List of Appendices

2.2. Code of Ethics/AI



Board of Governors Meeting Agenda Item Cover Memo

Date Submitted:	May 11, 2026
BOG Meeting Date:	June 8, 2026
To:	Board of Governors
From:	Lester Su, President
Presented by:	Lester Su
Agenda Title:	Code of Ethics and AI

Agenda Item Executive Summary:

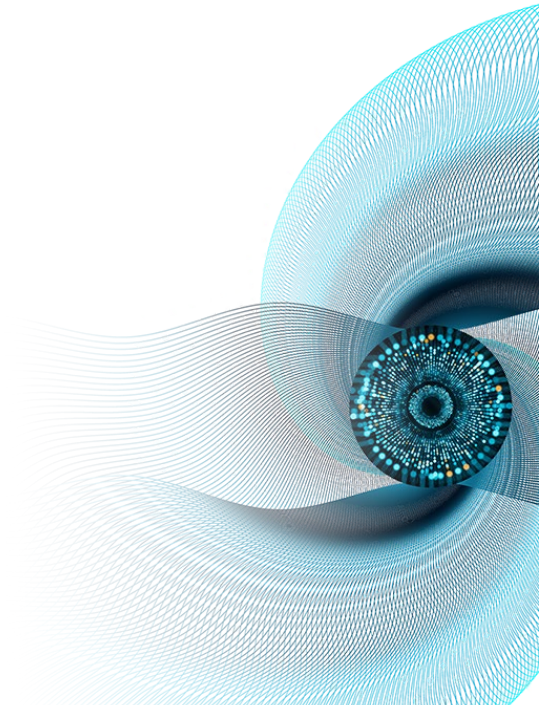
President Lester Su has provided some additional perspective to the Code of Ethics and Artificial Intelligence (AI) on the attached.

Proposed motion for BOG Action: none

Attachment(s): PowerPoint Presentation

Code of Ethics/AI

Lester Su



AI and Ethics - Update

Background

At our January and April meetings, and in an information session in March, we discussed:

- The Society's Code of Ethics of Engineers
- The implications for the Code that follow from developments in generative AI tools
- Whether ASME should make a new statement about AI, and whether we should modify the Code of Ethics

Proposal

I propose that we issue a statement about AI that focuses on education and accuracy assessment.

I further propose that we consider adapting a generalized version of that message in the Code of Ethics.



Summary of Observations

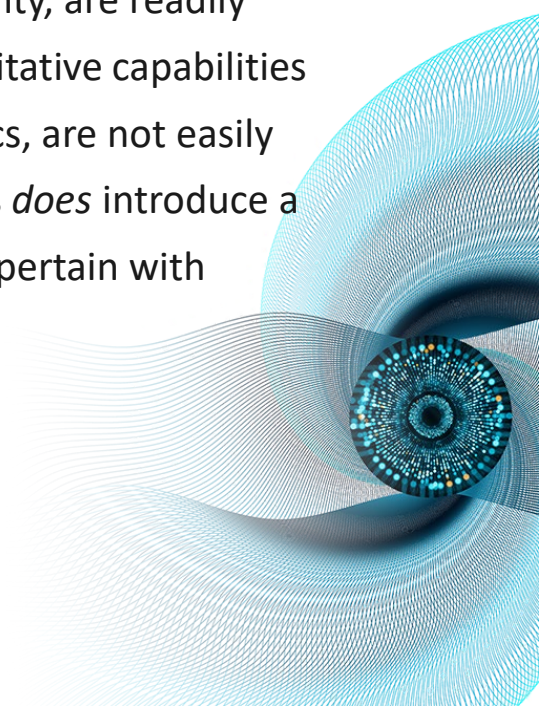
Our observations on AI include:

- Advances in AI have been rapid but still owe only to scale. E.g. the breakthrough of GPT-3 was a result of volume of training data, not any fundamental advances in large language modeling.
- Use of generative AI tools is ubiquitous and inevitable.
- AI tools can enable superior engineering, by acting as multipliers for the productivity of engineers.
- Engineers are accountable for the results of their use of AI. (This raises ethical questions of disclosure, responsibility, and accountability, akin to reliance on the work of employees, which are already addressed in the Code of Ethics.)



Summary of Observations – Continued

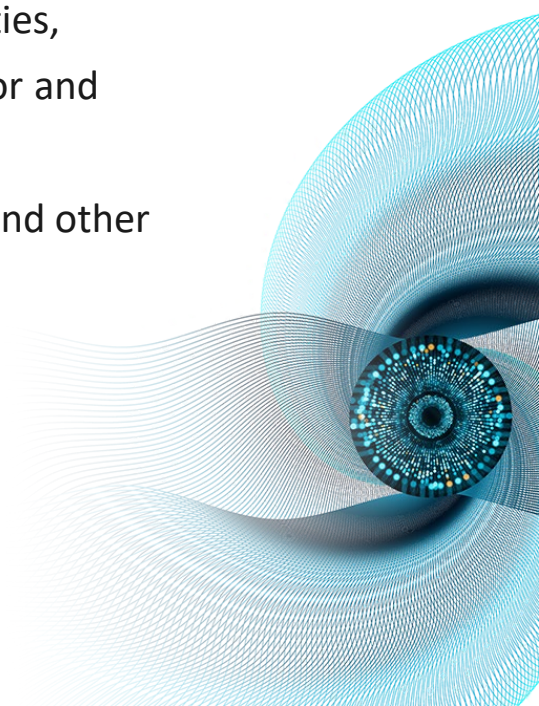
- Engineers need to be cognizant of uncertainties and inaccuracies arising from the use of AI. These issues arise also from the use of analytical tools such as CFD or FEA, and do not fundamentally raise any new ethical questions.
- What is new about contemporary AI in comparison with CFD/FEA is that the capabilities of the latter, including their errors and uncertainty, are readily understood; in contrast, the quantitative capabilities of LLMs, not being based on physics, are not easily quantified. One can argue that this *does* introduce a new ethical question, that did not pertain with previous forms of IT.



Proposal

I propose that we make a statement on AI that addresses the following:

1. We take an optimistic view of the adoption of AI, and of its potential to facilitate superior engineering.
2. For quantitative applications, engineers need to understand and acknowledge the capabilities, limitations, and potential errors associated with AI. This may require new protocols for error and uncertainty quantification.
3. Given the above, it is important for engineers to maintain currency in developments in AI and other IT tools.





Board of Governors Meeting Agenda Item Cover Memo

Date Submitted:	May 11, 2026
BOG Meeting Date:	April 20, 2026
To:	Board of Governors
From:	Tom Costabile, Executive Director/CEO
Presented by:	Tom Costabile and Drew Lentz
Agenda Title:	Membership

Agenda Item Executive Summary:

This session will provide further information to continue the discussion on ASME membership.

Proposed motion for BOG Action: None

Attachment(s): None



Board of Governors Meeting Agenda Item Cover Memo

Date Submitted:	May 8, 2026
BOG Meeting Date:	June 8, 2026
To:	Board of Governors
From:	Anand Sethupathy, Chief Strategy Officer
Presented by:	Anand Sethupathy, Chief Strategy Officer
Agenda Title:	BoG Planning Meeting Update

Agenda Item Executive Summary:

A summary of the draft agenda for the Board of Governors planning meeting will be reviewed. The meeting is scheduled to be held in Seattle beginning July 12 through July 14, 2026.

Proposed motion for BOG Action: None

Attachment(s): None